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AGILE LEADERSHIP IN ACTION

- CONSTANTIN HOYA - OLYMPUS CORPORATION - TŌKYŌ / BOSTON / HAMBURG - SEPTEMBER 2025 IPMA WORLD CONGRESS BERLIN

Image source: © Apple TV+ / Ted Lasso – Press Images.
Source: https://www.apple.com/tv-pr/originals/ted-lasso/episodes-images/

AGENDA

Who is Ted Lasso?

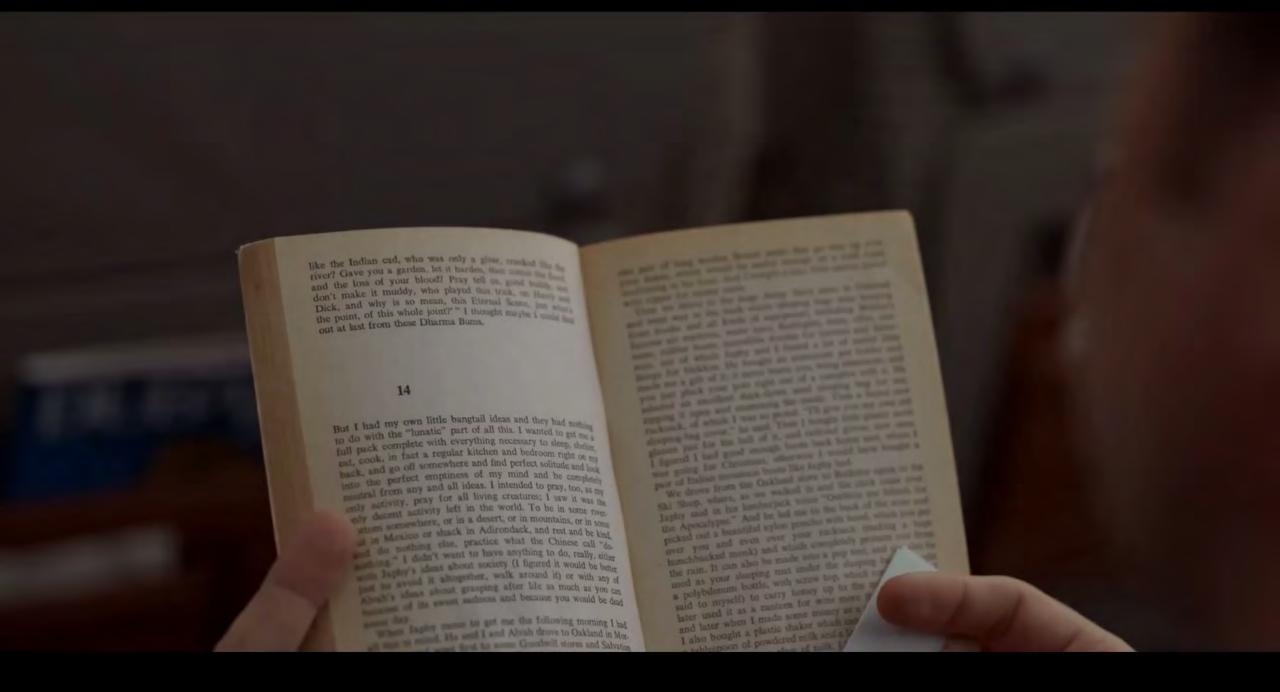
Why Ted Lasso and Agile Leadership?

The Lasso Way: 5 pillars of Ted Lasso's Leadership

Your take-aways



What and who is Ted Lasso?



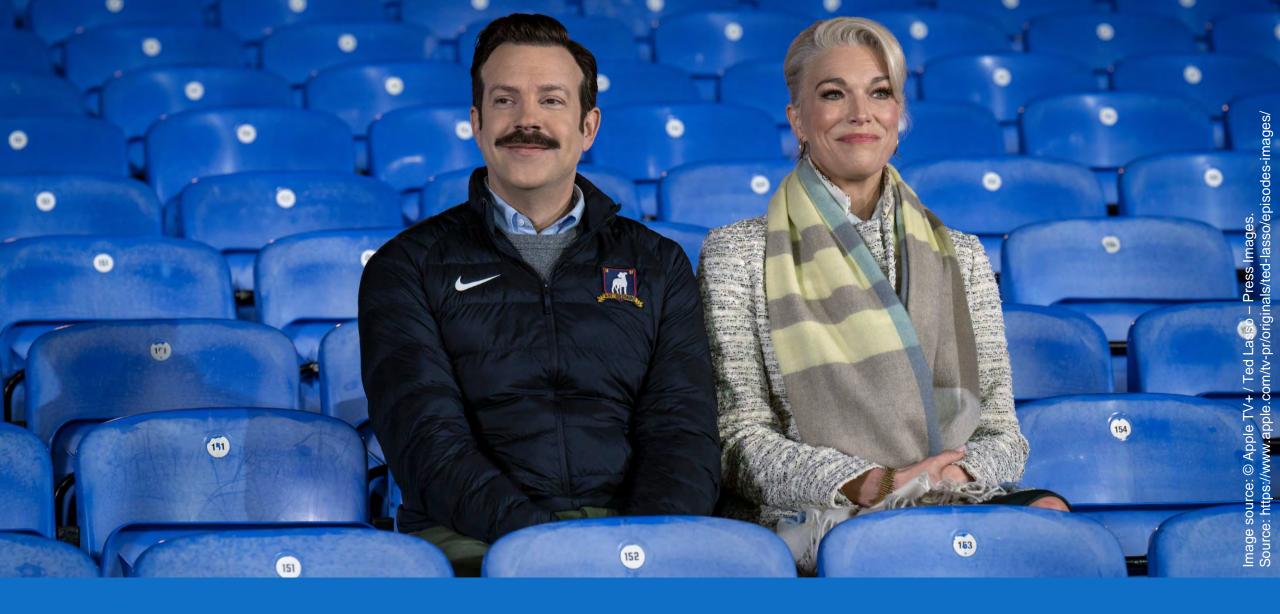


Why Ted Lasso and Agile Leadership?

My experience with leadership while introducing agile development methodologies

ROLE MODEL CULTURE THEORY POWER

The Lasso Way: 5 pillars of Ted Lasso's Leadership



Empathy and relationship building



Empathy and relationship building



- Active listening
- Openness and authenticity
- Appreciation and respect
- Emotional intelligence
- Reliability and consistency
- Nonverbal communication
- Patience and tolerance
- Empowerment of the other person



Team building and cooperation



Team building and cooperation



- Common goal despite different tasks
- Psychological safety
- Trust and transparency
- Clarification of roles and responsibilities
- Feedback culture
- Diversity and inclusion
- Joint reflection & decision-making
- Celebrating successes



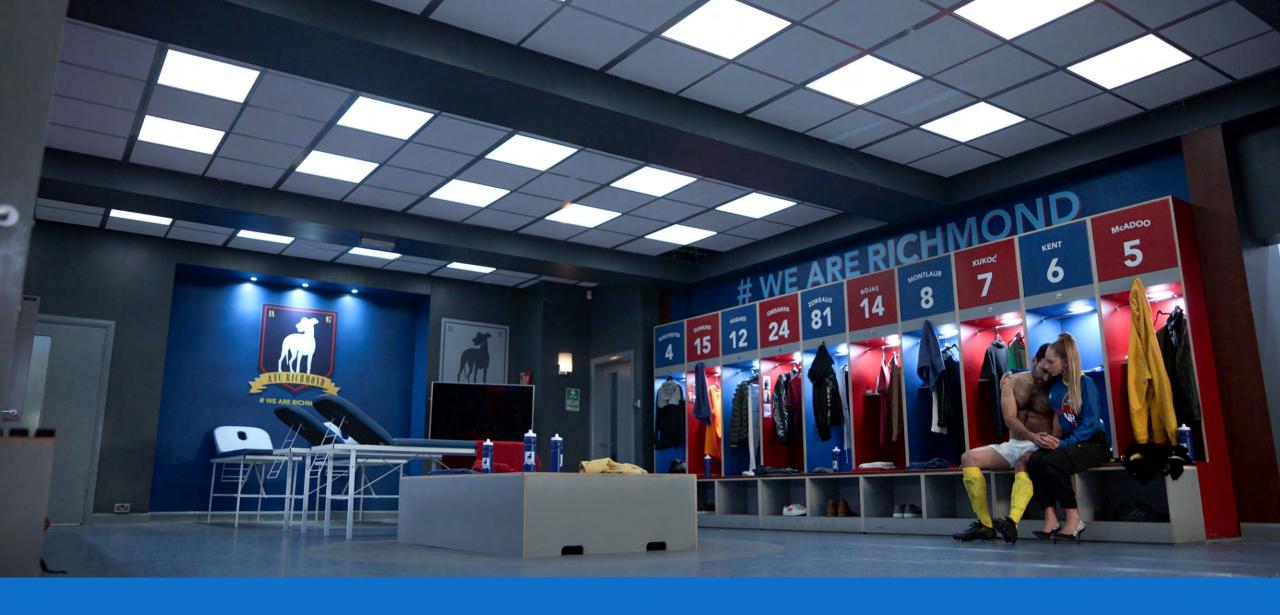
Open communication and feedback



Open communication and feedback



- Encourage active listening
- See feedback as a gift
- Create psychological safety
- Enable regular reflection
- Be clear about expectations and roles
- Show emotional intelligence
- Have the courage to be vulnerable



A culture of sincere failure management



A culture of sincere failure management



- Error awareness & Error acceptance
- Neutral error communication & No sanctions
- Joint error analysis
- Change of behavior and circumstances
- Promote emotional decoupling from mistakes
- Make mistakes visible as learning opportunities
- Develop error competence & Anchoring error culture as part of team identity



Positive Leadership



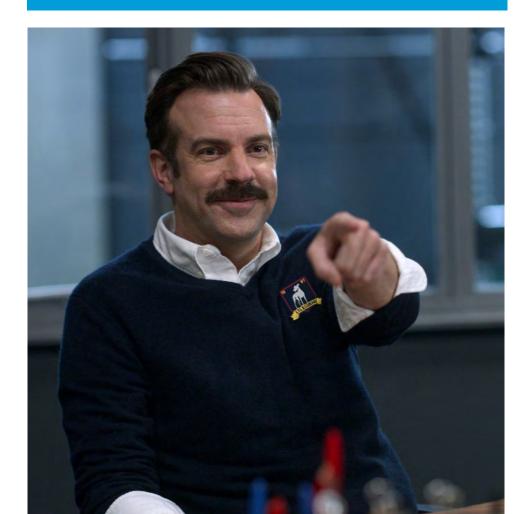
Positive Leadership



- P Positive Emotions
- E Engagement
- R Relationships
- M Meaning
- A Accomplishment

Self-confidence Healthy optimism
Balance Resilience Growth mindset

SUMMARY



Empathy and relationship building

Team building and cooperation

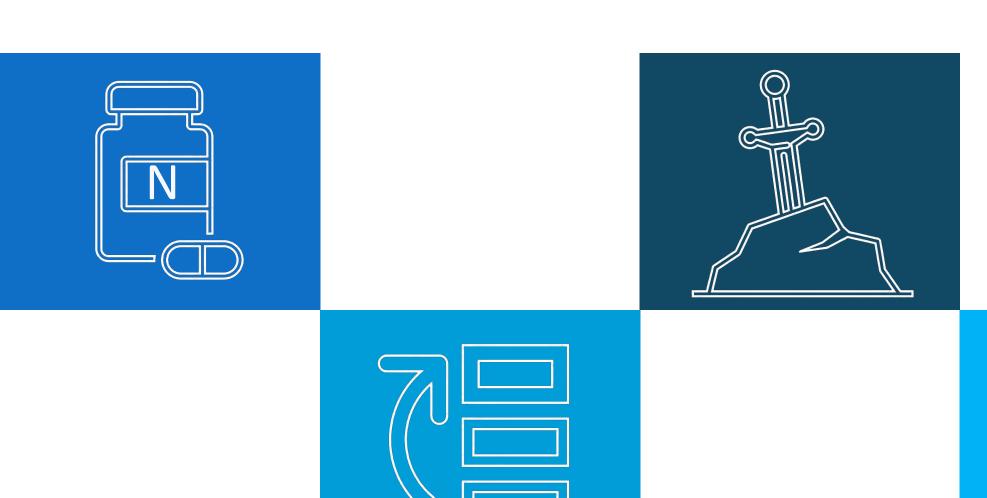
Open communication and feedback

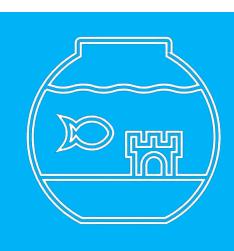
A culture of sincere failure management

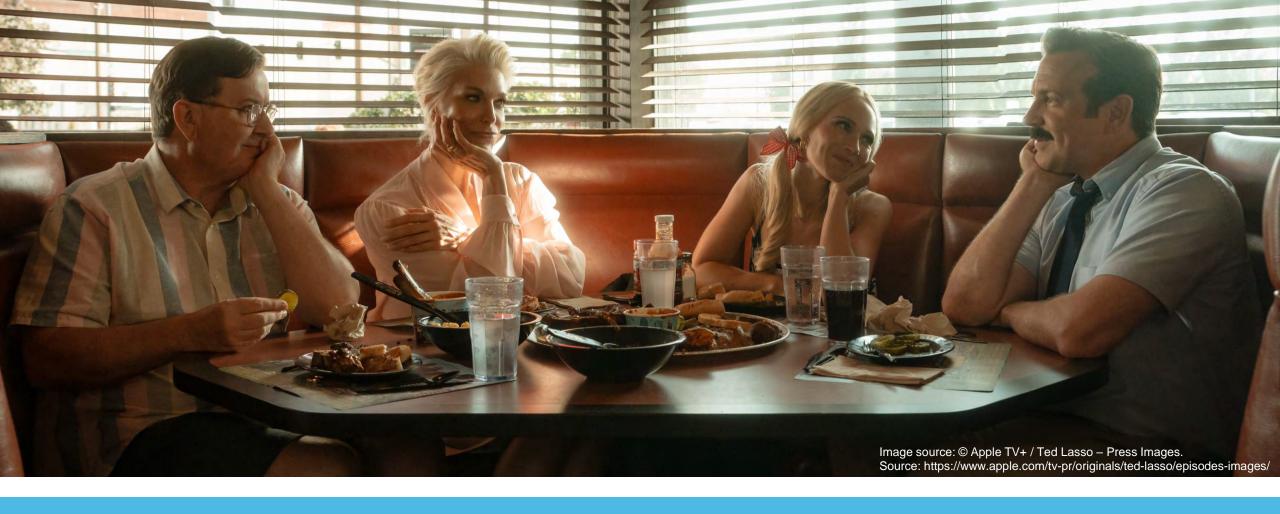
Positive Leadership

Your take-aways

How you start







The story continues... in 2026

THANK YOU

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